

2000

Annual Report 2001

2002

2003

2004



**BWSC** 

Burmeister & Wain Scandinavian Contractor A/S

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*Power Plant in Iraq constructed under the United Nations 'Oil for Food' Development Program.*

# Company Information

## **Burmeister & Wain**

### **Scandinavian Contractor A/S**

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## **Board of Directors:**

Torkil Bentzen, Chairman

Katsuhisa Ohno, Deputy Chairman

Makoto Sakurai

Lars Holmblad

Leif Juul Jørgensen

Sigurd Andersen

Svend Erik Christesen \*)

Lars Ellegaard \*)

Claus Møller \*)

\*) Employee representatives

## **Executive Management:**

Sigurd Andersen, Managing Director

Søren Barkholt, Executive Director

## **Shareholders holding more than 5% of the share capital or the voting rights:**

MESCO Denmark A/S, which is owned by Mitsui Engineering & Shipbuilding Co. Ltd., Japan.

## **Subsidiaries:**

- BWSC Mindanao Inc., Davao, the Philippines
- BWSC Malaysia Sdn. Bhd., Kuala Lumpur, Malaysia
- BWSC Guam Inc., Agana, Guam
- BWSC U.S. Representative Office, Inc., Delaware, USA
- BWSC Generation Services Inc., Davao, the Philippines
- BWSC Lanka (Private) Ltd., Colombo, Sri Lanka
- BWSC Panama S.A., Panama City, Panama
- East-West Trading s.r.o., Prague, the Czech Republic

## **Auditors:**

Ernst & Young

Statsautoriseret Revisionsaktieselskab

## **Bankers:**

Danske Bank A/S

# Directors' Report

## Business review

The Group's main activities were the sale, supply and construction of diesel and biogas power plants, the provision of rehabilitation and operation and maintenance services within the power industry, and the development of power producing companies. The Group also operates power plants in the Philippines, in Sri Lanka and for United Nations Development Programme in Northern Iraq, and is part owner of some power producing companies. The construction and operation of power plants take place through both the parent company and its subsidiaries.

The Group's products are marketed mainly outside Europe.

## Financial review

The profit after tax reported by the Group and the parent company for the fiscal year 2001 was DKK 40.6 million and is considered very satisfactory. The profit for the year is better than expected, mainly due to successful returns on both power station construction and operation and maintenance contracts.

During the year, the Group entered into and commenced contracts worth DKK 730 million. At the end of the year, the volume of ongoing contracts totalled DKK 1,216 million.



Sapugaskanda BOO Power Station in Sri Lanka.

As in the previous year, the market for major diesel power plants was affected by continued fierce competition. The company order intake is a result of the Group's focused sales efforts in the diesel power plant market, the development of new power producing companies, and substantial capital investments, which have also led to contracts for supply and operation and maintenance services.

## Outlook

On the basis of the volume of orders and the volume of prospective orders for new projects, the Company expects an increased turnover and a satisfactory profit for the fiscal year 2002.

## Post balance sheet events

No significant events have occurred after the year-end, which could materially effect the Company's financial position.

## Development activities

The Company implements continuous technical development and improvement of its business. The resulting costs are charged to the profit and loss account on an ongoing basis.

## Appropriation of profit

The Board of Directors recommends that the profit for the year, T.DKK 40,592, be appropriated as follows:

	DKK '000
Dividend (15%)	3,000
Transferred to net revaluation reserves	5,448
Retained profit	<u>32,144</u>
	<u>40,592</u>

## Ownership structure

The Company is a wholly owned subsidiary of Mitsui Engineering & Shipbuilding Co. Ltd. (MES) through its Danish subsidiary MESCO Denmark A/S. MES is listed on the stock exchange in Tokyo, and Group companies are engaged in the production of industrial plants, shipyards, diesel engines, gas turbines and boilers, and the construction of roads, bridges, tunnels, etc.

MES has a turnover of about USD 3.5 billion and employs approx. 3,800 people.

# Approval by the Management and the Board of Directors

## Executive management

Sigurd Andersen

Søren Barkholt

## Board of Directors

Torkil Bentzen (Chairman)

Katsuhisa Ohno (Deputy Chairman)

Makoto Sakurai

Lars Holmblad

Leif Juul Jørgensen

Sigurd Andersen

Svend Erik Christesen\*)

Claus Møller \*)

Lars Ellegaard \*)

The Annual Accounts were adopted by the Company in General Meeting on 26 February 2002.

\*) *Employee representatives*

## Auditors' Report

We have audited the Annual Accounts, presented by the Board of Directors and the Management, of the Group and the Parent Company Burmeister & Wain Scandinavian Contractor A/S, for the year ended 31 December 2001.

### Basis of opinion

We planned and conducted our audit in accordance with auditing standards generally accepted in Denmark to obtain reasonable assurance that the financial statements are free from material misstatement. Based on an evaluation of materiality and risk, we tested the basis and documentation for the amounts and disclosures in the financial statements. Our audit included an assessment of the accounting policies applied and the accounting estimates made by the Board of Directors and the Management. In addition, we evaluated the overall adequacy of the presentation in the Annual Accounts.

Our audit did not result in any qualification.

### Opinion

In our opinion, the Annual Accounts have been presented in accordance with the accounting provisions of Danish legislation and give a true and fair view of the Company's and the Group's assets and liabilities, financial position and profit for the year.

Copenhagen, 26 February 2002

### Ernst & Young

Statsautoriseret Revisionsaktieselskab

Tom Hornbøll

State Authorised Public Accountant

# Major Activities in 2001

As in previous years, BWSC has continued to develop and pursue equity investments in several Independent Power Producer (IPP) schemes.

## **Panama**

In December 2001, Pedregal Power S. de R.L. awarded BWSC – in Consortium with MAN B&W Augsburg – a Notice To Commence for the engineering, procurement and construction of a 50 MW power plant close to Panama City. Further, the Consortium was awarded a 14-year Operation and Maintenance contract for the 50 MW power plant.

The Pedregal Power S. de R.L. is a merchant IPP company developed by El Paso Power Company as developer and sponsor in close co-operation with BWSC. The shareholders of Pedregal Power S. de R.L. are Coastal Power Panama Generation, Caribbean Basin Fund, BWSC and the Danish Industrialisation Fund for Developing Countries. Kreditanstalt für Wiederaufbau is the lending institute for the project.

## **Sri Lanka**

In 2001, BWSC continued its substantial involvement in Asia Power (Private) Limited, Sri Lanka. The IPP company, with an installed capacity of 51 MW, had its third full year of operation under a technical partnership between BWSC and Deutz UK, once again leading to a declaration of generous dividends.

BWSC Lanka is fully responsible for the operation and maintenance of the 60 MW Colombo Power Barge, situated in Colombo Harbour. More than 50 skilled local engineers and technicians have been employed and trained since mid 2000, and they have secured an impressive performance resulting in a Plant Load Factor in 2001 above 96%, hence generating 505 GWH.

## **Other major projects in 2001**

### **Northern Iraq**

Under the "Oil for food" program, administered by the United Nations Development Program, BWSC completed construction of three separate turnkey diesel power stations with a total capacity of 87 MW in just 16 months.

The power stations were implemented jointly with MAN B&W Augsburg and they are now operated by BWSC for UNDP in co-operation with the Iraqi Electricity Authorities.

### **Egypt**

BWSC completed construction of the first phase of a diesel power plant for the Marsa Alam Tourist Development Area in Egypt. The power plant produces approximately 12 MW of electric power, and options for subsequent phases are included in the contract.

### **Panama**

BWSC – in Consortium with MAN B&W – commenced in October 2001 construction of an 18 MW turnkey diesel power plant for Autoridad del Canal del Panama. The plant is located at the Miraflores thermal power complex at the Pacific entrance to the Panama Canal. The site area and several connections to the existing systems have been prepared for future extensions.

### **Japan**

A small biogas plant was delivered in co-operation with MES to a university on Hokkaido Island in the northern part of Japan. The Obihiro Biogas Demo Plant is expected to generate further orders on the Japanese biogas-market.

### **Technical Services**

During the year, BWSC continued to provide operation and maintenance services, and training and technical assistance, to clients in amongst others the Bahamas, Barbados, Bermuda, Chile, Denmark, Guam, Malaysia, Mauritius, Mozambique, the Philippines, Saipan, Sri Lanka, the Sudan, Macau, Burkina Faso, Northern Iraq, the Cape Verde Islands, the Cayman Islands and Panama.

### **Affiliated companies**

In 2001, BWSC Panama S.A. was established as a wholly owned subsidiary in Panama City, Panama.

# Profit and Loss Account

for the year ended at 31 December (in DKK thousands)

<i>Parent Company</i>				<i>The Group</i>	
2000	2001	Note		2001	2000
772.569	512.377	1	Net turnover	526.736	800.960
<u>-663.218</u>	<u>-367.768</u>	3, 4	Costs of production	<u>-370.903</u>	<u>-680.416</u>
109.351	144.609		<b>Gross profit</b>	155.833	120.544
-36.330	-49.615	4	Sales costs	-49.564	-36.211
<u>-46.601</u>	<u>-54.710</u>	4	Administrative expenses	<u>-63.058</u>	<u>-57.316</u>
26.420	40.284		<b>Operating profit/loss</b>	43.211	27.017
-2.745	4.140	5	Profit on investments in affiliated undertakings	0	0
<u>2.244</u>	<u>5.002</u>	5	Profit on investments in associated undertakings	<u>5.002</u>	<u>2.244</u>
25.919	49.426		<b>Profit before non-operating items</b>	48.213	29.261
11.349	10.659		Interest receivable	15.362	8.756
<u>-2.424</u>	<u>-4.295</u>		Interest payable, etc.	<u>-6.458</u>	<u>-2.486</u>
34.844	55.790		<b>Profit before tax and extraordinary items</b>	57.117	35.531
<u>-8.483</u>	<u>-15.198</u>	2	Tax on profit on ordinary activities	<u>-16.525</u>	<u>-9.170</u>
<u>26.361</u>	<u>40.592</u>		<b>PROFIT FOR THE YEAR</b>	<u>40.592</u>	<u>26.361</u>



Mindanao Power Barge, the Philippines.

# Balance Sheet

at 31 December (in DKK thousands)

## Assets

Parent Company			The Group	
2000	2001	Note	2001	2000
<u>22</u>	<u>0</u>		<u>0</u>	<u>22</u>
<u>22</u>	<u>0</u>	3	<u>0</u>	<u>22</u>
46.794	45.323		45.323	46.795
<u>10.865</u>	<u>8.781</u>		<u>9.651</u>	<u>12.235</u>
<u>57.659</u>	<u>54.104</u>	4	<u>54.974</u>	<u>59.030</u>
5.307	7.969		0	0
14.189	16.463		16.463	14.188
<u>636</u>	<u>12.959</u>		<u>12.959</u>	<u>636</u>
<u>20.132</u>	<u>37.391</u>	5	<u>29.422</u>	<u>14.824</u>
<u>77.813</u>	<u>91.495</u>		<u>84.396</u>	<u>73.876</u>
<u>353</u>	<u>253</u>		<u>1.812</u>	<u>2.036</u>
73.669	81.332		82.648	78.363
13.354	10.770		157	0
2.288	1.669		1.669	2.288
5.730	4.317		11.441	13.479
<u>7.426</u>	<u>6.877</u>		<u>8.946</u>	<u>8.866</u>
<u>102.467</u>	<u>104.965</u>		<u>104.861</u>	<u>102.996</u>
<u>261.124</u>	<u>255.548</u>		<u>280.970</u>	<u>268.756</u>
<u>363.944</u>	<u>360.766</u>		<u>387.643</u>	<u>373.788</u>
<u>441.757</u>	<u>452.261</u>		<u>472.039</u>	<u>447.664</u>



*Khashm El Girba Power Station in the Sudan. Major overhaul of generator.*



# Balance Sheet

at 31 December (in DKK thousands)

## Liabilities

<i>Parent Company</i>			<i>The Group</i>	
2000	2001	Note	2001	2000
20.000	20.000	Share capital	20.000	20.000
985	6.433	Net revaluation reserve acc. to the equity method	6.259	3.985
<u>121.665</u>	<u>154.231</u>	Profit and loss account	<u>154.405</u>	<u>118.665</u>
<u>142.650</u>	<u>180.664</u>	6 <b>Capital and reserves</b>	<u>180.664</u>	<u>142.650</u>
7.805	1.484	Deferred tax	1.532	7.848
<u>18.113</u>	<u>22.296</u>	Warranty provisions	<u>22.296</u>	<u>18.113</u>
<u>25.918</u>	<u>23.780</u>	<b>Provisions</b>	<u>23.828</u>	<u>25.961</u>
24.588	22.917	7 Mortgage debt	22.917	24.588
<u>0</u>	<u>4.338</u>	Other debt	<u>4.338</u>	<u>0</u>
<u>24.588</u>	<u>27.255</u>	<b>Long-term liabilities</b>	<u>27.255</u>	<u>24.588</u>
624.178	234.789	Invoicing on account	250.040	624.178
<u>-511.374</u>	<u>-148.676</u>	Work-in-progress	<u>-149.890</u>	<u>-511.374</u>
112.804	86.113		100.150	112.804
1.554	1.671	Mortgage debt, maturing in 2002	1.671	1.554
49.174	22.466	Trade creditors	22.633	49.496
0	23.581	Corporation tax	24.378	341
22.758	11.998	Amounts owed to affiliated undertakings	13.766	26.733
59.311	71.733	8 Other creditors	74.694	60.537
<u>3.000</u>	<u>3.000</u>	Dividend for the financial year	<u>3.000</u>	<u>3.000</u>
<u>248.601</u>	<u>220.562</u>	<b>Current liabilities</b>	<u>240.292</u>	<u>254.465</u>
<u>273.189</u>	<u>247.817</u>	<b>Total long-term and current liabilities</b>	<u>267.547</u>	<u>279.053</u>
<u>441.757</u>	<u>452.261</u>	<b>TOTAL EQUITY AND LIABILITIES</b>	<u>472.039</u>	<u>447.664</u>

- 9 Audit fee  
 10 Information on number of employees and remuneration  
 11 Contingent liabilities, security for loans, etc.

# Accounting Policies

## General

The Annual Accounts have been drawn up in conformity with the provisions laid down by the Danish Company Accounts Act. The accounting policies are consistent with those of last year.

## Consolidation

The consolidated accounts are prepared on the basis of audited annual accounts of the parent company and each subsidiary by aggregating similar account items and by eliminating intra-group income, expenses and balances. Furthermore, profits and losses from related party transactions are eliminated.

Shares in consortia are recognised using pro rata consolidation. Intra-group profits, losses and balances are eliminated relative to the percentage interest held by the company. Any remaining balances are stated under the items "Amounts owed by associated undertakings" and "Amounts owed to associated undertakings".

The project accounts of international contracting activities are translated into Danish kroner as follows: The items in the profit and loss account and the balance sheet are translated according to weighted project rates, corresponding to the exchange rates according to forward exchange contracts entered into. As the exchange rates applied are the same during the entire project period, no exchange rate differences will arise.

The accounts of international subsidiaries that are independent entities are translated into Danish kroner as follows: The items in the profit and loss account are translated at average rates that do not differ materially from the exchange rates ruling at the date of transaction. Balance sheet items are translated into closing exchange rates. Currency retranslation differences are taken directly to capital and reserves.

The accounts of international subsidiaries that are integrated entities are translated into Danish kroner as follows: The items in the profit and loss account are translated at average rates that do not differ materially from the exchange rates ruling at the date of transaction. Current assets and liabilities are translated at closing exchange rates, whereas fixed assets and long-term liabilities are translated at historical rates. Currency retranslation differences are taken to the profit and loss account.

## Turnover

The net turnover concerns contract activities, etc.

Contract work is recognised according to the percentage-of-completion method. Profits on contracts are recognised relative to the actual degree of completion, based on a conservative estimate allowing for both known and expected additional costs.

Realised profits on completed contracts are recognised after provisions for necessary warranties have been made.

Income from operation and spare part contracts is recognised when invoiced.

Any losses are immediately expensed under costs of production.

## Tax

BWSC A/S is jointly taxed with some of the international subsidiaries. The parent company makes provisions for and pays the total tax charge on the taxable income of these undertakings.

Estimated tax on the profit for the year is charged to the profit and loss account and is recorded as current liabilities in the balance sheet. Withholding tax concerning dividends from foreign subsidiary undertakings is charged to the profit and loss account in the year the dividend is declared, provided credit for withholding tax is not attained in the Danish tax.

Deferred tax resulting from timing differences between income and expenses in the statements for financial reporting and tax purposes and from tax loss carry-forwards is provided for in the balance sheet at 30%. Changes in the deferred tax charge for the year are taken to the profit and loss account.

Provisions are made for deferred tax on the estimated profit based on the degree of completion in respect of work-in-progress, differences

between the accounting and tax value of debtors, operating equipment, stocks, and exchange gains and losses. No provision is made for deferred tax of reversed depreciation of real property. Furthermore, unutilised prior year losses are taken into account.

## Intangible and tangible fixed assets

Intangible and tangible fixed assets are recorded at cost plus subsequent additions and revaluations and less accumulated amortisation/depreciation and write-downs.

Amortisation/depreciation in the year is provided on a straight-line basis over the estimated useful lives of the individual assets, using the following periods:

Leasehold improvements	5	years
Office building	100	years
Warehouse	25	years
Installations	10	years
Cars	5	years
Operating equipment	2-5	years
Fixtures and fittings	3-10	years
Computer software	3	years
Computer hardware	3	years

Minor acquisitions not exceeding DKK 9.800 are charged to the profit and loss account in the year of acquisition.

## Fixed asset investments

Investments in affiliated and associated undertakings are recorded in the balance sheet of the Parent Company according to the equity method, i.e. at a value corresponding to the proportionate share of the equity value of the relevant affiliated and associated undertakings.

The Company's share of the profit of affiliated and associated undertakings is booked as income in the profit and loss account, and any profit not distributed as dividend to the shareholders is transferred to distributable reserves.

For investment valuation purposes, the share of a negative net asset value, if any, exceeding the booked investment in the relevant affiliated or associated undertaking is set off against other amounts owed by the company in question. Any further negative share is entered under the caption "Other creditors".

Other securities and investments are stated at the lower of cost and a lower, written down value.

## Stocks

Stocks are recorded at cost according to the FIFO principle. However, stocks are written down to the lower of cost and net realisable value.

## Debtors

Provisions for bad debts are based on an individual assessment of the accounts receivable considered to be particularly doubtful.

## Securities

Securities under "Current assets" are stated at the lower of cost and the stock market price ruling at the balance sheet date.

## Work-in-progress

Work-in-progress for third parties is recorded at the cost of materials and labour plus estimated contribution margin on account based on the degree of completion.

## Foreign currencies

All accounts in foreign currencies are translated at the exchange rate ruling as at the balance sheet date or, if appropriate, at the hedged rate.

Realised and unrealised gains and losses on debtors and current liabilities are included in the profit and loss account.

Gains on work-in-progress are recognised as income and included on a pro rata basis, cf. above under "Turnover". The share of realised gains on work-in-progress not recognised as income is included in "Prepayments".

# Notes

(in DKK thousands)

## Note 1. Net turnover

<i>Parent Company</i>			<i>The Group</i>	
2000	2001		2001	2000
808.823	875.075	Final invoicing	889.434	837.214
<u>-36.254</u>	<u>-362.698</u>	Changes in work-in-progress	<u>-362.698</u>	<u>-36.254</u>
<u>772.569</u>	<u>512.377</u>		<u>526.736</u>	<u>800.960</u>

## Note 2. Tax for the year

<i>Parent Company</i>			<i>The Group</i>	
2000	2001		2001	2000
678	82	Withholding tax in foreign subsidiaries	82	678
7.805	-6.321	Adjustment of deferred tax	-6.369	7.848
<u>0</u>	<u>21.437</u>	Tax for the year	<u>22.812</u>	<u>644</u>
<u>8.483</u>	<u>15.198</u>	Expensed in the year	<u>16.525</u>	<u>9.170</u>

## Note 3. Intangible fixed assets

<i>Parent Company</i>			<i>The Group</i>	
<b>Leasehold improvements:</b>				
370		Cost at 1 January 2001	370	
<u>0</u>		Additions in the year	<u>0</u>	
<u>370</u>		Cost at 31 December 2001	<u>370</u>	
347		Amortisation, 1 January 2001	347	
<u>23</u>		Amortisation in the year	<u>23</u>	
<u>370</u>		Amortisation, 31 December 2001	<u>370</u>	
<u>0</u>		<b>Book value at 31 December 2001</b>	<u>0</u>	
<u>23</u>		Book value at 31 December 2000	<u>23</u>	
<b>Amortisation in the year is included in:</b>				
<i>Parent Company</i>			<i>The Group</i>	
<u>23</u>		Costs of production	<u>23</u>	

# Notes

(in DKK thousands)

## Note 4. Tangible fixed assets

<i>Parent Company</i>			<i>The Group</i>	
<b>Fixtures and fittings, tools and equipment</b>	<b>Land and buildings</b>		<b>Fixtures and fittings, tools and equipment</b>	<b>Land and buildings</b>
35.102	60.673	Cost at 1 January 2001	39.684	60.673
3.481	0	Additions in the year	3.719	0
<u>-685</u>	<u>0</u>	Disposals in the year	<u>-1.123</u>	<u>0</u>
<u>37.898</u>	<u>60.673</u>	Cost at 31 December 2001	<u>42.280</u>	<u>60.673</u>
24.237	13.879	Depreciation at 1 January 2001	27.448	13.879
5.307	1.471	Depreciation in the year	5.886	1.471
<u>-427</u>	<u>0</u>	Depreciation of disposals	<u>-705</u>	<u>0</u>
<u>29.117</u>	<u>15.350</u>	Depreciation at 31 December 2001	<u>32.629</u>	<u>15.350</u>
<b><u>8.781</u></b>	<b><u>45.323</u></b>	<b>Book value at 31 December 2001</b>	<b><u>9.651</u></b>	<b><u>45.323</u></b>
<u>10.865</u>	<u>46.795</u>	Book value at 31 December 2000	<u>12.235</u>	<u>46.795</u>

### Depreciation in the year is included in:

<i>Parent Company</i>			<i>The Group</i>	
<b>2000</b>	<b>2001</b>		<b>2001</b>	<b>2000</b>
728	545	Costs of production	816	1.236
3	94	Distribution costs	94	3
<u>5.870</u>	<u>6.139</u>	Administrative expenses	<u>6.447</u>	<u>6.472</u>
<u>6.601</u>	<u>6.778</u>		<u>7.357</u>	<u>7.711</u>

According to the public land assessment at 1 January 2001, the Group's property was stated at DKK 31 million, of which the land value totals DKK 5,400 thousand.

Costs capitalised on the raising of loans and capitalised interest on bridging loans in the period of construction are included in the booked cost of the Group's property in the amount of DKK 3,047 thousand, depreciated over 20 years, corresponding to the term of the loan.

A mortgage deed, DKK 75 million in the property, has been registered to the mortgagor. The mortgage deed is available.

# Notes

(in DKK thousands)

## Note 5. Investments and other securities

<i>Parent Company</i>				<i>The Group</i>	
<b>Affiliated under-takings</b>	<b>Associated under-takings</b>	<b>Other securities</b>		<b>Associated under-takings</b>	<b>Other securities</b>
5.391	10.204	651	Cost at 1 January 2001	10.204	651
8	0	12.323	Additions in the year	0	12.323
<u>-6</u>	<u>0</u>	<u>0</u>	Disposals in the year	<u>0</u>	<u>0</u>
<u>5.393</u>	<u>10.204</u>	<u>12.974</u>	Cost at 31 December 2001	<u>10.204</u>	<u>12.974</u>
-83	3.985	-15	Revaluations/write-downs at 1 January 2001	3.985	-15
4.140	5.002	0	Profit share in 2001	5.002	0
-262	0	0	Write-downs of investments	0	0
-159	580	0	Currency retranslation adjustments in 2001	580	0
-546	-3.308	0	Distribution of dividend to parent company	-3.308	0
<u>-514</u>	<u>0</u>	<u>0</u>	Transferred to debtors/creditors	<u>0</u>	<u>0</u>
<u>2.576</u>	<u>6.259</u>	<u>-15</u>	Revaluations/write-downs at 31 December 2001	<u>6.259</u>	<u>-15</u>
<b><u>7.969</u></b>	<b><u>16.463</u></b>	<b><u>12.959</u></b>	<b>Book value at 31 December 2001</b>	<b><u>16.463</u></b>	<b><u>12.959</u></b>
<u>5.307</u>	<u>14.188</u>	<u>636</u>	Book value at 31 December 2000	<u>14.188</u>	<u>636</u>



Miraflores Power Station in Panama under construction.

# Notes

(in DKK thousands)

## Note 6. Capital and reserves

### Parent Company

The share capital is divided into 20 shares of DKK 1 million each.

	Share capital	Net revaluation reserve	Profit and loss account	Total
Balance at 1 January 2001	20.000	985	121.665	142.650
Profit for the year	0	0	40.592	40.592
Dividend provided for 2001	0	0	-3.000	-3.000
Profits in affiliated and associated undertakings	0	9.142	-9.142	0
Distribution of dividend in affiliated undertakings	0	-546	546	0
Distribution of dividend in associated undertakings	0	-3.308	3.308	0
Reversed write-up of investment	0	-262	262	0
Currency retranslation adjustment of opening net assets and currency translation of the accounts of affiliated and associated undertakings	0	422	0	422
<b>Capital and reserves at 31 December 2001</b>	<b>20.000</b>	<b>6.433</b>	<b>154.231</b>	<b>180.664</b>

### The Group

Balance at 1 January 2001	20.000	3.985	118.665	142.650
Profit for the year	0	0	40.592	40.592
Dividend provided for 2001	0	0	-3.000	-3.000
Profit in associated undertakings	0	5.002	-5.002	0
Dividend distributed in associated undertakings	0	-3.308	3.308	0
Currency retranslation adjustment of opening net assets and currency translation of the accounts of affiliated and associated undertakings	0	580	-158	422
<b>Capital and reserves at 31 December 2001</b>	<b>20.000</b>	<b>6.259</b>	<b>154.405</b>	<b>180.664</b>



Pacora Power Station in Panama under construction.

# Notes

(in DKK thousands)

## Note 7. Mortgage debt

The mortgage debt includes a convertible bond loan of DKK 14,869 thousand, which falls due after more than 5 years.

## Note 8. Other creditors

<i>Parent Company</i>			<i>The Group</i>	
2000	2001		2001	2000
11.910	12.209	Due holiday pay	12.209	11.910
28.423	34.156	Residual costs, completed projects	34.156	28.423
<u>18.978</u>	<u>25.368</u>	Other accrued expenses, etc.	<u>28.329</u>	<u>20.204</u>
<u>59.311</u>	<u>71.733</u>		<u>74.694</u>	<u>60.537</u>

## Note 9. Audit fee

<i>Parent Company</i>			
2000	2001		
360	380	Audit fee	
<u>472</u>	<u>500</u>	Non-audit fee	
<u>832</u>	<u>880</u>		

## Note 10. Staff

### Analysis of staff costs:

<i>Parent Company</i>			<i>The Group</i>	
2000	2001		2001	2000
121.308	131.384	Wages and salaries	144.960	136.304
<u>474</u>	<u>472</u>	Social security costs	<u>1.645</u>	<u>1.748</u>
<u>121.782</u>	<u>131.856</u>		<u>146.605</u>	<u>138.052</u>

### Including remuneration for:

3.244	3.733	Executive Management of Parent Company	3.733	3.244
<u>385</u>	<u>385</u>	Board of Directors of Parent Company	<u>385</u>	<u>385</u>
<u>3.629</u>	<u>4.118</u>		<u>4.118</u>	<u>3.629</u>
<u>255</u>	<u>265</u>	Average number of employees	<u>457</u>	<u>427</u>

## Note 11. Contingent liabilities, security for loans, etc.

Guarantees totalling DKK 115.3 million have been provided for ongoing and completed projects, including DKK 3.9 million by way of prepayment guarantees.

The liability in associated undertakings and joint ventures is joint and several. No other warranty commitments exist apart from service and guarantee commitments customary in the industry.

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